



# Strategy and Transformation Update

June 2015

Welcome to the **June Newsletter**

This will be produced every month and lists the most recent literature in the field.

Full text links are provided where available please login to Athens to access the Full text.

If you do not have an NHS Open Athens account please register at <http://openathens.nice.org.uk/>

Good Hope, Heartlands and Solihull Libraries supply Full texts from other libraries in the region including the British Library.

## **ASK a Librarian** at

Good Hope – x 47833  
Heartlands – x 42583  
Solihull – x 45196

You may also access journals via <http://www.evidence.nhs.uk> via your Athens account

## Table of Contents

Key Reports .....	2
General Management .....	2
Frail Elderly Care.....	3
Acute Care Re-design.....	4
Seven Day Working .....	4
Surgical Reconfiguration .....	5
Quality, Innovation, Productivity and Prevention [QIPP].....	5
Sources .....	5
Good Hope, Heartlands and Solihull Libraries.....	5

FOR HEALTHCARE LEADERS



Access to HSJ Online is now in place. Please click on the landing page <http://www.hsj.co.uk/nhs-heart-of-england> and use your HEFT email ID to register for an account.

It will take about 48 hours before you get your username / password assigned to you. Following this you can access the journal from anywhere on your desktop or personal device.



HSJ User Guide.pdf

Use this document for more guidance

If you need any help, please **ASK a Librarian** in any of the libraries across the sites.

## Key Reports

DEPARTMENT OF HEALTH. Hospital productivity report shows how NHS can make large savings - News stories - GOV.UK [Homepage of Department of Health], [Online].

[Full Text](#) [6/12/2015]

**English devolution: local solutions for a successful nation** | Local Government Association [Homepage of Local Government Association], [Online].

[Full Text](#) [6/9/2015]

ALASTAIR MCLELLAN. Future of NHS Leadership inquiry: Download the full report | Supplements | Health Service Journal [Homepage of Health Service Journal], [Online].

[Full Text](#) [6/16/2015]

NHS England » Five Year Forward View: Time to Deliver [Homepage of NHS England], [Online].

[Full Text](#) [6/9/2015]

NHS pressures at risk of stifling cancer research, says report [Homepage of Health Service Management Centre], [Online].

[Full Text](#) [5/22/2015]

Ombudsman reform only one part of the complaints puzzle: Healthwatch.

[Full Text](#) [6/17/2015, 2015]

READ, C.E.A. Engaging with the public: The essential guide for clinical commissioning groups - NHS Clinical Commissioners [Homepage of NHS Clinical Commissioners], [Online].

[Full Text](#) [5/29/2015]

Recommendations for integrated commissioning | The King's Fund [Homepage of The King's Fund], [Online].

[Full Text](#) [6/10/2015]

Screening quality assurance service: operating model - Publications - GOV.UK [Homepage of Public Health England], [Online].

[Full Text](#) [6/9/2015]

## General Management

ANDERSON, I. Evolution of care; where will the vanguards be in five years' time? - Health Foundation [Homepage of Health Foundation], [Online].

[Full Text](#) [5/29/2015]

BARNES, S. Carter review sets out plan to save NHS £5bn a year | News | Health Service Journal [Homepage of Health Service Journal], [Online].

[Full Text](#) [6/12/2015]

BARNES, S. Everington: 'Equal number' of consultants as GPs should sit on CCGs | News | Health Service Journal [Homepage of Health Service Journal], [Online].

[Full Text](#) [6/16/2015]

BARNES, S. Hunt: Trusts to be given procurement savings targets | News | Health Service Journal [Homepage of Health Service Journal], [Online].

[Full Text](#) [6/10/2015]

BARNES, S. Leadership inquiry: Cutting organisations could help halt crisis | News | Health Service Journal [Homepage of Health Service Journal], [Online].

[Full Text](#) [6/16/2015]

BARNES, S. New ratings to make CCGs more accountable, says health secretary | News | Health Service Journal [Homepage of Health Service Journal], [Online].

[Full Text](#) [6/10/2015]

BARNES, S. NHS 111 procurement abandoned in West Midlands | HSJ Local | Health Service Journal [Homepage of Health Service Journal], [Online].

[Full Text](#) [6/18/2015]

BARNES, S. Stevens interview: Dealing with agency staff is NHS's 'biggest operational risk' | News | Health Service Journal [Homepage of Health Service Journal], [Online].

[Full Text](#) [6/3/2015]

BARNES, S AND DUNHILL, L. £2bn acute deficit may mean 'real trouble' for frontline services | News | Health Service Journal.

[Full Text](#) [6/18/2015]

BERRY, N. The elephant in the exhibition hall: What we did and didn't hear from national health service leaders at Confed's 2015 conference - Health Foundation [Homepage of Health Foundation], [Online].

[Full Text](#) [6/16/2015]

DOWLER, C. Bennett moots rethink on performance targets | News | Health Service Journal [Homepage of Health Service Journal], [Online].

[Full Text](#) [5/29/2015]

DOWLER, C. Carter to unveil hospital efficiency 'index' | News | Health Service Journal [Homepage of Health Service Journal], [Online].

[Full Text](#) [6/9/2015]

DOWLER, C. Exclusive: Monitor ramps up challenge to FTs over spending | News | Health Service Journal [Homepage of Health Service Journal], [Online].

[Full Text](#) [5/29/2015]

DUNHILL, L. DH considers cap on legal costs for negligence claims | News | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [6/16/2015]

FINDLAY, R. Keogh has cut out the most glaring target perversities | Opinion | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [6/10/2015]

Future of NHS Leadership inquiry: Download the full report | Supplements | Health Service Journal. [Full Text](#) [6/24/2015]

In case you missed it: Ten must-knows from a pivotal week | News | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [6/9/2015]

LARNER, G. An easier difficult choice – reducing agency staff spend in the NHS - Health Foundation [Homepage of Health Foundation], [Online]. [Full Text](#) [6/4/2015]

LINTERN, S. CCG to decommission dementia nursing service | HSJ Local | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [6/1/2015]

LINTERN, S. Exclusive: NICE suspends work on nurse staffing levels | News | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [6/4/2015]

LINTERN, S. Exclusive: Vacancies fuel agency overspending by NHS trusts | News | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [6/2/2015]

LINTERN, S. Hunt to intervene on agency spending | News | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [6/2/2015]

LINTERN, S. Revealed: NICE safe staffing work cost £1m | News | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [6/12/2015]

MASSIE, S. Talent management: Developing Leadership not just leaders | The King's Fund [Homepage of The King's Fund], [Online]. [Full Text](#) [6/10/2015]

MCLELLAN, A. Acute sector productivity dwarfs everything in the search for savings | Leader | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [6/3/2015]

The practice of system leadership | The King's Fund [Homepage of The King's Fund], [Online]. [Full Text](#) [5/22/2015]

Staff engagement outside the NHS - NHS Employers [Homepage of NHS Employers], [Online]. [Full Text](#) [6/10/2015]

TAYLOR, K. Dying Well Matters: But is a good death possible? - Thoughts from the Centre [Homepage of Deloitte], [Online]. [Full Text](#) [5/22/2015]

TAYLOR, K. Implementing the NHS Five year Forward View: A consensus approach for the future of the NHS? - Thoughts from the Centre [Homepage of Deloitte], [Online]. [Full Text](#) [6/9/2015]

TAYLOR, K. The importance of digital technology to the UK health economy - Thoughts from the Centre [Homepage of Deloitte], [Online]. [Full Text](#) [6/1/2015]

TAYLOR, J. Understanding cancer in the context of other long term conditions - Thoughts from the Centre [Homepage of Deloitte], [Online]. [Full Text](#) [6/12/2015]

WELIKALA, J. CCGs told to fund more hospital activity | News | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [6/2/2015]

WELIKALA, J. 'Financially distressed' CCG brings in new service restrictions | HSJ Local | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [5/28/2015]

WEST, D. Executive Summary: Five things to expect from Confed week | News | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [6/1/2015]

WEST, D. Keogh: 'Quality should define finance' for chief execs | News | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [6/10/2015]

WEST, D. Monitor and TDA to join under new chief | News | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [6/12/2015]

What key issues might the 2015 Parliament consider? - News from Parliament - UK Parliament [Homepage of House of Commons Library], [Online]. [Full Text](#) [5/22/2015]

WILLIAMS, D. Exclusive: King's Fund calls for merger of NHS and social care budgets | News | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [6/10/2015]

WILLIAMS, D. 'Vanguard' project now open to entire acute sector | News | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [5/22/2015]

Workforce challenges will determine the government's legacy | Opinion | Health Service Journal. [Full Text](#) [6/24/2015]

## Frail Elderly

Bakker, F  
Evaluating transition towards tailored hospital care for elderly people  
[Full Text](#) [6/1/2015]

Sunita, R  
Frailty in advanced heart failure: A systematic review  
[Full Text](#) [6/16/2015]

## Acute Care Re-design

BARNES, S. CCG to start specialist perinatal service for 'desperate' mothers | HSJ Local | Health Service Journal [Homepage of Health Service Journal], [Online].  
[Full Text](#) [6/10/2015]

BARNES, S. Emergency care to be 'completely redesigned' within three years, says Stevens | News | Health Service Journal [Homepage of Health Service Journal], [Online].  
[Full Text](#) [6/3/2015]

L DORLING, BRINDAN SURESH, TIM FOUNTAINE, SORCHA MCKENNA. Backed by facts: Integrated care is king | Hospital Transformation | Health Service Journal [Homepage of Health Service Journal], [Online].  
[Full Text](#) [6/4/2015]

GBADAMOSI, N. Emergency care reform requires a whole system change | Hospital Transformation | Health Service Journal [Homepage of Health Service Journal], [Online].  
[Full Text](#) [6/4/2015]

HAM, C. Local systems of care: one of the solutions to the challenges facing the NHS | The King's Fund [Homepage of The King's Fund], [Online].  
[Full Text](#) [6/18/2015]

ILLMAN, J. Pathology joint venture records growth but restructuring hits profits | News | Health Service Journal [Homepage of Health Service Journal], [Online].  
[Full Text](#) [5/29/2015]

LINTERN, S. Trust chief speaks out over commissioning 'disaster' | HSJ Local | Health Service Journal [Homepage of Health Service Journal], [Online].  
[Full Text](#) [6/10/2015]

NICK RENAUD-KOMIYA. Exclusive: Specialist service changes an 'unmitigated disaster', says review | HSJ Local | Health Service Journal [Homepage of Health Service Journal], [Online].  
[Full Text](#) [5/29/2015]

READ, C. 'If vanguards work, the return on investment is to the wider NHS' | Hospital Transformation | Health Service Journal [Homepage of Health Service Journal], [Online].  
[Full Text](#) [6/4/2015]

## Seven Day Working

BOYLE, G. Seven day services: Gathering the data to make it happen | Hospital Transformation | Health Service Journal [Homepage of Health Service Journal], [Online].  
[Full Text](#) [6/4/2015]

DOWNHILL, L. Seven day GP access brings '3pc reduction in A&E activity' | HSJ Local | Health Service Journal [Homepage of Health Service Journal], [Online].  
[Full Text](#) [6/10/2015]

Exclusive: NHS Employers reveals plans to overhaul contracts | News | Health Service Journal.  
[Full Text](#) [6/24/2015]

Executive Summary: Hunt makes an offer GPs can't refuse | News | Health Service Journal. Available:  
[Full Text](#) [6/24/2015]

Hunt's deal for doctors forces primary care to be top priority | Leader | Health Service Journal.  
[Full Text](#) [6/24/2015]

LINTERN, S. 'Seven day services' won't be won through overheated disputes | Leader | Health Service Journal [Homepage of Health Service Journal], [Online].  
[Full Text](#) [5/28/2015]

Round-the-clock pathology services in Lincolnshire - NHS Employers [Homepage of NHS Employers], [Online].  
[Full Text](#) [6/16/2015, 2015]

Updated: Hunt tells GPs 'deliver your side of the bargain' | News | Health Service Journal.  
[Full Text](#) [6/24/2015]

## Surgical Reconfiguration

None reported

## Quality, Innovation, Productivity and Prevention [QUIPP]

BALL, J. Appease tech fears by speaking the NHS clinical language | Opinion | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [5/28/2015]

Bids to test 'at scale' innovation sought by NHS England | News | Health Service Journal. [Full Text](#) [6/12/2015]

CARLISLE, D. Patient data: Look at the bigger picture | Resource centre | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [5/28/2015]

Demonstrator evaluation findings | The NIHR CLAHRC Greater Manchester [Homepage of National Institute of Health Research], [Online]. [Full Text](#) [6/17/2015]

DUNHILL, L. NHS England: Digital plans 'could save £10bn' | News | Health Service Journal [Homepage of Health Service Journal], [Online]. Available: [Full Text](#) [6/18/2015]

EDI TRUPELL. The NHS future needs artificial intelligence | Opinion | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [6/18/2015]

HSJ Live 17.06.2015: HSCIC apologises for e-Referral tech problems | News | Health Service Journal. [Full Text](#) [6/18/2015]

KHATAMI, A. and ROSENGREN, K., 2015. [An improvement project within urological care](#) *International journal of health care quality assurance*, **28**(4), pp. 412-422.

MICHAEL MACDONNELL. Innovation: 'Silver bullet' solutions are out and test beds are in | Opinion | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [6/12/2015]

RICHARD MURRAY. Workforce challenges will determine the government's legacy | Opinion | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [6/18/2015]

RUDLAND, S. Structure patient data to enhance clinical care | Resource centre | Health Service Journal [Homepage of Health Service Journal], [Online]. [Full Text](#) [6/12/2015]

## Sources

The following sources have been searched for evidence published in the previous three months. Please contact the Outreach Librarians for further information.

- [BMJ Quality and Safety Journal](#)
- [British Journal of Healthcare Management](#)
- [Department of Health](#)
- [Foundation Trust Network](#)
- [Health Foundation](#)
- [Health Improvement Scotland Current Awareness Bulletin](#)
- [Health Service Journal and website alerts](#)
- [King's Fund](#)
- [NHS Confederation](#)
- [NHS England](#)
- [NHS Evidence QUIPP](#)
- [National Institute of Health Research](#)

Please can you confirm your continued interest in this bulletin by emailing the address below? Please confirm your preferred email and the name/s of the bulletins you want to:

[yolande.brookes@heartofengland.nhs.uk](mailto:yolande.brookes@heartofengland.nhs.uk)

If there is a poor response rate, this bulletin maybe discontinued by the Knowledge Service.

# Good Hope, Heartlands and Solihull Libraries

## Mobile Apps

The libraries facilitate access to NICE, BNF and Cochrane Library apps for your phone or tablet via your Athens password. These can be downloaded from the [Apple App Store](#) or [Google Play](#).

**ASK** your local library if you need support:

[Goodhope.library@heartofengland.nhs.uk](mailto:Goodhope.library@heartofengland.nhs.uk)

[Heartlands.library@heartofengland.nhs.uk](mailto:Heartlands.library@heartofengland.nhs.uk)

[Solihull.library@heartofengland.nhs.uk](mailto:Solihull.library@heartofengland.nhs.uk)

## HEFT Repository

If you have published any Full text as part of your role in the Trust, then email the details to [preeti.puligari@heartofengland.nhs.uk](mailto:preeti.puligari@heartofengland.nhs.uk). You can browse the repository at [www.repository.heartofengland.nhs.uk](http://www.repository.heartofengland.nhs.uk) or via the [HEFT Library website](#).

## Health Service Journal Online

You can now access HSJ Online. Please register for an account using your HEFT email id for a username and password using this [link](#). The login details will be emailed to you within 48 hours. This will allow you to access HSJ Online from anywhere.

## UpToDate Anywhere

Registering for an UpToDate account and creating a unique user name and password allows you to earn and redeem CME/CE/CPD credit, access the UpToDate Mobile App, and log in directly to [www.uptodate.com](http://www.uptodate.com) from any computer with internet access.

## Twitter

HEFT Library is now on Twitter – please follow us for library updates at [Follow@HEFTLibrary](https://twitter.com/HEFTLibrary)

Visit [www.heftlibrary.nhs.uk](http://www.heftlibrary.nhs.uk) for more information about the services the library provides or to request a literature search. Scan the QR code if you're reading a printout.



## BMJ Case Reports

All faculty, staff and students at this institution can:

- submit unlimited number of cases
- enjoy fast, sympathetic peer review and rapid publication
- access all published material and reuse it for personal use and teaching
- rate and comment on cases

**Get published today!**

## Anatomy TV

Athens registered users can now access this online resource with award-winning interactive 3D human anatomy. Rotate, peel away layers and export images.

We hope you find this newsletter useful. If you have any suggestions or comments please email the Outreach Librarian Service:

Ann Button [ann.button@heartofengland.nhs.uk](mailto:ann.button@heartofengland.nhs.uk)

Sue Clayton [sue.clayton@heartofengland.nhs.uk](mailto:sue.clayton@heartofengland.nhs.uk)

Preeti Puligari [preeti.puligari@heartofengland.nhs.uk](mailto:preeti.puligari@heartofengland.nhs.uk)

This newsletter is produced by:

### HEFT Library and Knowledge Services

E-mail: [goodhope.library@heartofengland.nhs.uk](mailto:goodhope.library@heartofengland.nhs.uk)

[heartlands.library@heartofengland.nhs.uk](mailto:heartlands.library@heartofengland.nhs.uk)

[solihull.library@heartofengland.nhs.uk](mailto:solihull.library@heartofengland.nhs.uk)



This work is licensed under the Creative Commons Attribution-Non Commercial- Share Alike 3.0 Unported License. To view a copy of this license, visit <http://creativecommons.org/licenses/by-nc-sa/3.0/>