

Strategy and Transformation Update

December 2015

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Key Reports

Analysis of trends in NHS inpatient surveys 2005–13 | The King's Fund.

Available: [Full Text](#) [12/14/2015].

WHO | Health in 2015: from MDGs to SDGs [Homepage of World Health Organisation], [Online].

Available: [Full Text](#) [12/14/2015].

General Management

Now you see it now you don't: can the Spending Review deliver a sustainable health and social care system? - Thoughts from the Centre.

Available: [Full Text](#) [11/30/2015].

NHS Personal Health Budgets » Leading the charge towards patient empowerment – James Sanderson [Homepage of NHS England], [Online].

Available: [Full Text](#) [11/30/2015].

Learning from others: devolved governance in the Australian state of Victoria | The King's Fund.

Available: [Full Text](#) [11/30/2015].

The King's Fund Annual Conference 2015 | The King's Fund.

Available: [Full Text](#) [11/30/2015].

Enabling population health through predictive maintenance - Thoughts from the Centre [Homepage of Deloitte], [Online].

Available: [Full Text](#) [12/14/2015].

NHS will struggle to cope this winter, new analysis finds | The Nuffield Trust.

Available: [Full Text](#) [12/14/2015].

RYCROFT-MALONE J, BURTON C, MELVILLE-RICHARDS L, 2015. Collective action for knowledge mobilisation: a realist evaluation of the Collaborations for Leadership in Applied Health Research and Care. *Health Services and Delivery Research*, 3(44), pp.
Available: [Full Text](#)

Revised vanguard support package published 10 December 2015, [Homepage of NHS England], [Online].
Available: [Full Text](#).

ALLCOCK, C. What one CCG is doing to build winter resilience in primary care | The Health Foundation [Homepage of Health Foundation], [Online].
Available: [Full Text](#) [12/17/2015].

GAINSBURY, S. The use of temporary clinical staff in the NHS – HSJ workforce investigation main report | Supplements | Health Service Journal.
Available: [Full Text](#) [12/18/2015].

NHS mandate: Government demands progress in 'transformation areas' | News | Health Service Journal.
Available: [Full Text](#) [12/18/2015].

Breaking free from the short-term, one-way, top-down system [Homepage of NHS Providers], [Online].
Available: [Full Text](#) [15 December 2015].

GINO, F AND STAATS, B, 2015. Why Organizations Don't Learn. *Harvard Business Review*, (November 2015),
Available: [Full Text](#).

The Spending Review: what does it mean for health and social care? | The Nuffield Trust.
Available: [Full Text](#) [12/18/2015].

Frail Elderly Care

Help them home: the challenges facing the families of older patients [Homepage of Royal Voluntary Service], [Online].
Available: [Full Text](#) [12/14/2015].

What evidence is there on the effectiveness of different models of delivering urgent care? A rapid review
NIHR Journals Library - Health Services and Delivery Research - 01 December 2015 - Primary Research
Available: [Full Text](#)

World report on ageing and health
World Health Organization - 30 September 2015 - Evidence Summaries - Publisher: World Health Organization (WHO)
Available: [Full Text](#)

Acute Care Re-design

DUNHILL, L. Consultants prepare acute reconfiguration plans for troubled FT [Homepage of Health Service Journal], [Online].

Available: [Full Text](#) [November, 2015].

DUNIHILL, L. Trust's rationale for moving high risk surgery 'not supported' [Homepage of HSJ], [Online].

Available: [Full Text](#) [12/04/2015].

Allied health professionals are critical to new models of care | The King's Fund.

Available: [Full Text](#) King's Fund [12/8/2015].

Lord Prior: Two ways to help deliver our promise of transformation | Opinion | Health Service Journal.

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Transforming local services through digital9 December 2015, [Homepage of Local Government Association], [Online].

Available: [Full Text](#).

Exclusive: Stevens casts doubt over NHS devolution outside Manchester | News | Health Service Journal.

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Rip off the sticking plaster now: Enabling the local implementation of sustainable urgent and emergency care models in 2015/16 - NHS Confederation.

Available: [Full Text](#) [12/18/2015].

Models of care for high-need, high-cost patients: an evidence synthesis

Commonwealth Fund - 01 October 2015 - Evidence Summaries - Publisher: Commonwealth Fund

Available: [Full Text](#)

Seven Day Working

Seven-day NHS: a frontline perspective | The Nuffield Trust.

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BARER, D., 2015. [Basing seven day working policy on evidence not political expediency.](#) *BMJ (Clinical research ed.)*, **351**, pp. h4061.

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RIMMER, A., 2015. [Consultants will have seven day rotas by 2020, government says in response to open letter](#). *BMJ (Clinical research ed.)*, **351**, pp. h4548.

Surgical Reconfiguration

The LGA sets out five key principles for service reconfiguration - NHS Confederation. Available: [Full Text](#) [12/18/2015].

Quality, Innovation, Productivity and Prevention [QIPP]

FARNAN, J.M. KAMIN, B. and ARORA, V.M., 2015. Patient safety room of horrors: a novel method to assess medical students and entering residents' ability to identify hazards of hospitalisation *BMJ Quality & Safety*, pp. bmjqs-2015-004621.

Pursuing the continuous improvement of patient safety | The Health Foundation.

Available: [Full Text](#) [12/1/2015].

A handy checklist for developing safety solutions at the front line | The Health Foundation.

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Building skills for safety at board level | The Health Foundation.

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Nine projects that are closing the gap in patient safety | The Health Foundation.

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STAVROPOULOU, C., DOHERTY, C. and TOSEY, P., 2015. How Effective Are Incident-Reporting Systems for Improving Patient Safety? A Systematic Literature Review. *Milbank Quarterly*, **93**(4), pp. 826-866.

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ILLMAN, J. Technology £1bn could be tied to free wi-fi goal, Kelsey predicts [Homepage of Health Service Journal], [Online].

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Digital recommendations for the NHS | Doteveryone.

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89 footprints on NHS digital plan [Homepage of Digital Health Intelligence], [Online].

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Ireland races to implement health IT.

Available: [Full Text](#) [12/18/2015].

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Breaking free from the short-term, one-way, top-down system [Homepage of NHS Providers], [Online].

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Closer to Critical? | The Health Foundation [Homepage of The Health Foundation and Nuffield Trust], [Online].

Available: [Full Text](#) [12/18/2015].

The habits of an improver | The Health Foundation.

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Delivering Innovation through Research - Scottish Government Health and Social Care Research Strategy.

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Consensus on quality | The Nuffield Trust.

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DHAVLE, A.A., RUPP, M.T., SOW, M. and LENGKONG, V., 2015. A Continuous Quality Improvement Initiative for Electronic Prescribing in Ambulatory Care. *American Journal of Medical Quality*, **30**(6), pp. 598-600.

Available: [Full Text](#)

Improving the quality of orthotics services in England

NHS England - 19 November 2015 - Guidance - Publisher: NHS England'

Available: [Full Text](#)

An introduction to statistics for clinical audit and quality improvement.

Available: [Full Text](#) [12/22/2015].

Sources

The following sources have been searched for evidence published in the previous three months. Please contact the Outreach Librarians for further information.

- [BMJ Quality and Safety Journal](#)
- [British Journal of Healthcare Management](#)
- [Department of Health](#)
- [Foundation Trust Network](#)
- [Health Foundation](#)
- [Health Improvement Scotland Current Awareness Bulletin](#)
- [Health Service Journal and website alerts](#)
- [King's Fund](#)
- [NHS Confederation](#)
- [NHS England](#)
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